

January 22, 2026

The Right Honourable Mark Carney
Prime Minister of Canada
Office of the Prime Minister
80 Wellington Street
Ottawa, ON K1A 0A2

Re: China Trade Mission

Dear Prime Minister Carney,

On behalf of the NSBA - Saskatoon's Business Association, I am writing to extend my sincere congratulations on the successful outcomes of the recent trade mission to the People's Republic of China, and to commend your leadership in articulating a forward-looking vision for Canada and other middle powers at the World Economic Forum in Davos.

The trade mission has already yielded tangible progress for Saskatchewan and Canadian interests, reflecting the strategic engagement and diplomatic momentum you have championed. The agreements reached, including tariff reductions and renewed access for key agricultural exports such as canola, as well as efforts to remove discriminatory trade barriers, represent significant steps toward expanding market opportunities for our producers and strengthening Saskatchewan's export-driven economy.

Your address in Davos, on what you described as a world experiencing a *rupture*, not simply a transition, in the international order, resonated deeply with many Canadians and allies alike. You highlighted that traditional assumptions about global stability and the rules-based system no longer hold, and that economic integration is increasingly used as leverage, coercion and vulnerability rather than mutual benefit. In this environment, your call for middle powers to act together, not from weakness but with principled pragmatism, provides an important framework for how Canada and partners can shape a new era of global cooperation.

Your focus on strengthening Canada's strategic autonomy, by investing at home while expanding and stabilizing international trade relationships, aligns closely with Saskatchewan's priorities. As a global supplier of food, energy, and critical resources, Saskatchewan stands to benefit when Canada leads in shaping fair, rules-based trade arrangements that reflect shared interests while managing risk. The renewed engagement with China, approached with clarity and realism, helps position Saskatoon and Saskatchewan businesses to compete and grow in a more complex global environment.

As you noted, when middle powers innovate and collaborate, whether on trade, security, technology, or climate, they avoid negotiating from a position of weakness and instead help shape outcomes that reflect shared values and mutual interests. Your leadership in this regard has not only advanced Canada's global role but has also helped create openings for provinces like Saskatchewan to deepen trade ties and economic resilience.

Thank you for your principled leadership, your clarity of vision, and your commitment to building a stronger, more cooperative, and more just global order. I look forward to continued collaboration that advances both Canada's and Saskatchewan's interests on the world stage.

Sincerely,



Keith Moen
Executive Director, NSBA